

BSF reports 19% net income growth to ₪ 4,094mn in 9M 2025

ROE stands at 10.9% on solid income momentum, improved cost of risk and positive jaws



- Total assets ₪ 314.9bn, up 9% YoY, driven by increased lending and investments
- Loans and advances up 7% YoY to ₪ 215.6bn from both Corporate and Retail
- Customer deposits ₪ 185.9bn, down 4% YoY, mainly due to a decline in interest-bearing deposits
- Net income for 9M 2025 ₪ 4,094mn, up 19% YoY on higher operating income, improved cost of risk and positive jaws
- Operating income ₪ 7,916mn in 9M 2025, up 12% YoY, driven by an 11% increase in net interest income and supported by 16% non-interest income growth
- Net interest margin at 3.06% in 9M 2025, up 1bps YoY
- Cost-to-income ratio at 32.8% for 9M 2025, a 165bps improvement YoY
- Cost of risk for 9M 2025 at 0.44%, a 12bps reduction YoY
- Return on equity at 10.9%, increase of 39bps YoY
- Tier 1 ratio of 19.6% and Capital Adequacy Ratio (CAR) of 21.9%
- Liquidity Coverage Ratio (LCR) of 160.4%; Net Stable Funding Ratio (NSFR) of 120.0%

Riyadh, 28 October 2025 - BSF reported a strong performance in the first nine months of 2025 with net income growth of 19% year-on-year to ₪ 4,094 million. This was driven by an 11% rise in net interest income and a 16% increase in non-interest income and was further supported by a lower cost of risk and positive operating leverage. Net income declined by 4% quarter-on-quarter, driven by lower operating income.

Total assets amounted to ₪ 314.9 billion as of 30 September 2025, an increase of 9% year-on-year, mostly driven by healthy 7% loan growth and a 13% expansion of the investment portfolio. Total customers' deposits decreased by 4% year-on-year from both interest-bearing and non-interest-bearing deposits.

Bader Alsallloom, Chief Executive Officer of BSF, said:



"BSF sustained its strong performance through the third quarter, achieving 12% year-on-year growth in operating income and 19% in net income. With income growth outpacing cost growth, the cost-to-income ratio improved to 32.8%, while the cost of risk remained at a healthy 0.44%. Lending growth was broad-based across corporate and retail customer segments. As the current strategy cycle concludes at the end of this year, the bank is preparing to announce a new strategic plan in 1H 2026 that will define the next chapter of our growth journey."

Performance Highlights

Income Statement Highlights

﷼ Mn	9M 2025	9M 2024	Δ%	3Q 2025	3Q 2024	Δ%
Net interest income	6,476	5,844	+11%	2,162	1,986	+9%
Non-interest income	1,439	1,242	+16%	437	426	+3%
Operating income	7,916	7,086	+12%	2,599	2,412	+8%
Operating expenses	(2,594)	(2,439)	+6%	(854)	(857)	-0%
Pre-impairment operating income	5,322	4,647	+15%	1,745	1,555	+12%
Impairment charge	(752)	(824)	-9%	(237)	(275)	-14%
Net income before zakat	4,570	3,822	+20%	1,508	1,281	+18%
Zakat	(476)	(395)	+20%	(156)	(132)	+17%
Net income	4,094	3,427	+19%	1,353	1,148	+18%
NIM*	3.06%	3.05%	+1bps	2.96%	2.97%	-1bps
Cost to income ratio	32.8%	34.4%	-1.7ppts	32.9%	35.5%	-2.7ppts
Cost of risk	0.44%	0.57%	-12bps	0.33%	0.50%	-17bps
EPS	1.53	1.31	+17%	0.50	0.43	+16%
ROAE*	10.9%	10.5%	+39bps	10.4%	10.3%	+17bps
ROAA	1.80%	1.66%	+14bps	1.75%	1.59%	+17bps

* Comparative figures restated to reflect a reclassification between investment & other reserves

Net income for 9M 2025 improved 19% year-on-year to ﷼ 4,094 million from an 11% rise in interest income, a 16% increase in non-interest income and 9% reduction in impairments, partly offset by a 6% increase in operating expenses. Quarterly net income improved by 18% year-on-year, driven by top-line expansion and improved impairment charges.

Total operating income increased by 12% year-on-year to ﷼ 7,916 million for 9M 2025, including double digit growth in both interest and non-interest income. Net interest income rose by 11% to ﷼ 6,476 million, due to 11% increase in average interest earning assets and a modest margin expansion to 3.06%. Non-interest income increased by 16% year-on-year to ﷼ 1,439 million, driven by higher investment-related gains and exchange income, along with improved net fee

and commission income. Quarterly total operating income increased by 8% year-on-year, driven mainly by the growth of net interest income.

Operating expenses increased 6% year-on-year to ¥2,594 million in 9M 2025 mainly due to increased general and administrative expenses. Quarterly operating expenses were broadly stable year-on-year. On a sequential basis, operating expenses narrowed by 2%, driven primarily by decreases in employee-related and depreciation costs. The cost-to-income ratio decreased by 165 basis points year-on-year to 32.8% for 9M 2025 as revenue growth exceeded cost inflation.

Effective risk management saw the impairment charge decrease by 9% year-on-year to ¥752 million. Combined with the bank's healthy loan growth, this resulted in a 12bps year-on-year improvement in cost of risk to 0.44% for 9M 2025.

Balance Sheet Highlights

₹ Mn	3Q 2025	2Q 2025	Δ%	4Q 2024	Δ%	3Q2024	Δ%
Cash & SAMA balances	13,008	10,999	+18%	10,921	+19%	11,118	+17%
Due from banks	9,734	6,858	+42%	5,016	+94%	6,764	+44%
Investments	65,820	63,241	+4%	60,820	+8%	58,200	+13%
Loans & advances	215,592	209,881	+3%	204,168	+6%	201,008	+7%
Other assets	10,792	10,959	-2%	12,382	-13%	11,394	-5%
Total assets	314,946	301,939	+4%	293,307	+7%	288,484	+9%
Due to banks, other FI & SAMA	29,469	31,655	-7%	32,307	-9%	24,181	+22%
Customers' deposits	185,868	182,690	+2%	185,118	+0%	193,342	-4%
Debt securities & term loans	36,116	23,964	+51%	15,518	+133%	12,798	+182%
Other liabilities	11,418	11,867	-4%	13,226	-14%	11,233	+2%
Total liabilities	262,871	250,176	+5%	246,169	+7%	241,554	+9%
Share capital	25,000	25,000	+0%	25,000	+0%	12,054	+107%
Retained earnings	6,926	7,048	-2%	4,510	+54%	13,757	-50%
Other	9,711	9,277	+5%	9,628	+1%	13,120	-26%
Equity attributable to shareholders	41,637	41,325	+1%	39,138	+6%	38,930	+7%
Tier 1 sukuk	10,438	10,438	+0%	8,000	+30%	8,000	+30%
Total equity	52,075	51,763	+1%	47,138	+10%	46,930	+11%
NPL ratio	0.99%	0.97%	+2bps	0.93%	+6bps	0.83%	+17bps
NPL coverage ratio	174.5%	183.1%	-8.6ppts	181.7%	-7.2ppts	193.1%	-18.6ppts
T1 ratio	19.6%	20.2%	-57bps	18.9%	+68bps	18.8%	+80bps
CAR	21.9%	21.0%	+88bps	19.8%	+207bps	19.6%	+226bps
LCR	160.4%	168.0%	-7.6ppts	162.2%	-1.8ppts	161.6%	-1.2ppts
NSFR	120.0%	116.0%	+4.0ppts	113.0%	+7.0ppts	118.0%	+2.0ppts
LTD SAMA ratio	77.5%	82.2%	-4.7ppts	83.6%	-6.1ppts	81.4%	-3.9ppts
Headline LTD Ratio	116.0%	114.9%	+1.1ppts	110.3%	+5.7ppts	104.0%	+12.0ppts

Comparative figures restated to reflect a reclassification between investment & other reserves

Total assets as of 30 September 2025 amounted to ₹ 314,946 million, an increase of 7% from 31 December 2024. Loans and advances rose 6% YTD to ₹ 215,592 million, driven by 17% consumer and 3% commercial lending growth.

The non-performing loans ratio increased to 0.99% as of 30 September 2025, by 6 basis points YTD as NPLs increased by 12% relative to 6% gross loan growth. The coverage of non-performing loans remained robust at the level of 174.5% as of 30 September 2025 relative to 181.7% at the start of the year.

The investment portfolio expanded by 8% YTD to ₹ 65,820 million.

Customers' deposits were broadly stable YTD as an increase in non-interest-bearing deposits offset a decline in interest-bearing deposits.

Debt securities & term loans increased by 133% YTD driven by multiple issuances during the period including a USD 1bn Tier 2 issuance in 3Q 2025 under the Medium Term Note

Programme. This further strengthened the capital base while enhancing the diversification of funding sources.

The total capital adequacy ratio increased during the first nine months to 21.9% driven by the Tier 2 issuance and the Tier 1 ratio rose to 19.6% as of 30 September 2025.

The bank's liquidity remained strong and comfortably within regulatory limits, with the liquidity coverage ratio at 160.4%, the net stable funding ratio at 120.0%, the SAMA regulatory loan to deposit ratio at 77.5%, and the headline loan to deposit ratio at 116.0%.

Operating Segment Highlights

Corporate Banking

Income Statement Highlights

₪ Mn	9M 2025	9M 2024	Δ%	3Q 2025	3Q 2024	Δ%
Net interest income	3,716	3,381	+10%	1,279	1,220	+5%
Fee & other income	470	424	+11%	142	126	+13%
Total operating income	4,186	3,805	+10%	1,421	1,346	+6%
Expenses	(660)	(634)	+4%	(210)	(224)	-6%
Pre-impairment operating income	3,526	3,171	+11%	1,211	1,123	+8%
Impairments	(569)	(636)	-11%	(201)	(232)	-13%
Net income before zakat	2,957	2,535	+17%	1,010	890	+13%
NIM	3.24%	3.16%	+9bps	3.31%	3.26%	+5bps
Cost to income ratio	15.8%	16.7%	-0.9ppts	14.8%	16.6%	-1.8ppts
Cost of risk	0.37%	0.54%	-17bps	0.20%	0.50%	-30bps

Balance Sheet Highlights

₪ Mn	3Q 2025	2Q 2025	Δ%	4Q 2024	Δ%
Loans & advances	154,595	152,050	+2%	151,428	+2%
Total assets	155,861	152,946	+2%	153,956	+1%
Customers' deposits	114,883	114,298	+1%	119,383	-4%
Total liabilities	116,324	115,855	+0%	120,747	-4%

Corporate reported 17% year-on-year growth in net income before zakat to ₪ 2,957 million. This resulted from 10% operating income growth to ₪ 4,186 million, mainly driven by the growth in net interest income.

Total assets for the corporate segment increased marginally in 9M 2025 to ₪ 155,861 million. Corporate liabilities fell 4% year-to-date to ₪ 116,324 million largely due to corresponding fall in deposits.

Retail Banking

Income Statement Highlights

₹ Mn	9M 2025	9M 2024	Δ%	3Q 2025	3Q 2024	Δ%
Net interest income	2,221	2,918	-24%	758	940	-19%
Fee & other income	37	103	-64%	(25)	25	-203%
Total operating income	2,258	3,020	-25%	732	964	-24%
Expenses	(1,397)	(1,336)	+5%	(467)	(478)	-2%
Pre-impairment operating income	861	1,684	-49%	265	486	-46%
Impairments	(180)	(185)	-3%	(33)	(42)	-22%
Net income before zakat	681	1,499	-55%	232	444	-48%
NIM	5.43%	8.47%	-304bps	5.21%	7.75%	-254bps
Cost to income ratio	61.9%	44.2%	+17.6pppts	63.8%	49.6%	+14.3pppts
Cost of risk	0.75%	0.67%	+8bps	0.86%	0.48%	+37bps

Balance Sheet Highlights

₹ Mn	3Q 2025	2Q 2025	Δ%	4Q 2024	Δ%
Loans & advances	59,352	56,053	+6%	50,971	+16%
Total assets	61,215	57,784	+6%	53,008	+15%
Customers' deposits	70,985	68,392	+4%	65,735	+8%
Total liabilities	73,711	71,352	+3%	66,659	+11%

Retail net income before zakat for 9M 2025 decreased 55% year-on-year to ₹ 681 million, mainly due to a 25% drop in operating income driven by lower net interest income.

Total retail assets increased by 15% year-to-date to ₹ 61,215 million from 16% growth in retail loans. Total liabilities increased by 11% in 9M 2025 to ₹ 73,711 million, with an 8% rise in customers' deposits.

Treasury

Income Statement Highlights

₹ Mn	9M 2025	9M 2024	Δ%	3Q 2025	3Q 2024	Δ%
Net interest income	361	(577)	+163%	68	(213)	+132%
Fee & other income	616	434	+42%	214	176	+22%
Total operating income	977	(144)	+780%	282	(37)	+868%
Expenses	(313)	(274)	+14%	(101)	(97)	+4%
Pre-impairment operating income	664	(418)	+259%	181	(134)	+235%
Impairments	(2)	(2)	-6%	(3)	0	nm
Net income before zakat	662	(420)	+258%	179	(134)	+234%

Balance Sheet Highlights

₹ Mn	3Q 2025	2Q 2025	Δ%	4Q 2024	Δ%
Investments	65,820	63,241	+4%	60,820	+8%
Total assets	95,090	88,325	+8%	83,628	+14%
Total liabilities	72,004	61,965	+16%	57,869	+24%

Treasury reported net income before zakat of ₹ 662 million for 9M 2025, compared to a loss of ₹ 420 million in 9M 2024. This improvement was driven by an increase in operating income to ₹ 977 million, resulting from a significant turnaround in net interest income and a 42% growth in fees and other income.

Treasury assets increased by 14% YTD during 9M 2025 from 8% growth in the investment portfolio and increase in cash and interbank balances, while liabilities increased by 24%.

Investment Banking and Brokerage

Income Statement Highlights

₹ Mn	9M 2025	9M 2024	Δ%	3Q 2025	3Q 2024	Δ%
Net interest income	178	122	+46%	58	38	+51%
Fee & other income	316	282	+12%	106	100	+5%
Total operating income	494	404	+22%	163	138	+18%
Expenses	(224)	(195)	+15%	(75)	(58)	+29%
Net income before zakat	270	209	+29%	88	80	+10%
Brokerage volume	59,727	87,962	-32%	21,126	26,790	-21%
Cost to income ratio	45.3%	48.2%	-2.9ppts	46.0%	42.2%	+3.8ppts

Balance Sheet Highlights

₹ Mn	3Q 2025	2Q 2025	Δ%	4Q 2024	Δ%
AUM	33,499	31,954	+5%	30,494	+10%
Loans & advances	1,644	1,778	-8%	1,769	-7%
Total assets	2,780	2,884	-4%	2,714	+2%
Total liabilities	832	1,004	-17%	894	-7%

The Investment Banking and Brokerage segment registered a 29% year-on-year improvement in net income before zakat to ₹ 270 million for 9M 2025. This was driven by 22% growth in operating income, due to increased net interest income and fee income.

Outlook

Saudi Arabia's economic prospects remain generally favorable, supported by the ongoing implementation of Vision 2030 and continued efforts to expand the non-oil sectors. Activity across key industries — including tourism, construction, retail, and financial services — continues to gain traction, driven by steady policy support and investment momentum. However, global developments such as increasing trade frictions and renewed volatility in energy markets have added a layer of external uncertainty that could impact the operating environment in the near term.

Amid this dynamic landscape, the Bank is maintaining a disciplined and flexible approach, enabling us to navigate evolving market conditions while remaining focused on client delivery and growth. With a strong foundation due to the successful execution of the bank's 2021-25 strategy, and a clearly defined 2030 strategy to be announced in 1H 2026, we are confident in our ability to generate sustainable results and deliver long-term value to our shareholders through the remainder of 2025 and beyond.

Additional Information

The 9M 2025 financial statements, earnings release, earnings presentation, investor presentation and financial data supplement will be available on the website of BSF at:

[BSF IR Website](#)

[Financial Disclosures](#)

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