

BSF reports 18% net income growth to ₩ 5,353mn in 2025

Improved ROE to 10.7% on solid income momentum, positive jaws and improved cost of risk

Loans & Advances	Customers' Deposits	Operating Income	Net Income
214.9 ₩ Billion ▲ +5% year-on-year	195.2 ₩ Billion ▲ +5% year-on-year	10,537 ₩ Million ▲ +9% year-on-year	5,353 ₩ Million ▲ +18% year-on-year

- Total assets ₩ 309.1bn, up 5% YoY, driven by increased lending and investments
- Loans and advances up 5% YoY to ₩ 214.9bn, supported by higher volumes in both consumer and commercial lending
- Customer deposits ₩ 195.2bn, up 5% YoY due to an increase in interest-bearing deposits
- Net income for FY 2025 ₩ 5,353mn, up 18% YoY on higher operating income, positive jaws and improved cost of risk
- Operating income ₩ 10,537mn in FY 2025, up 9% YoY, driven by an 10% increase in net interest income and supported by 4% non-interest income growth
- Net interest margin flat YoY at 3.04% in FY 2025
- Cost-to-income ratio at 33.8% for FY 2025, a 152bps improvement YoY
- Cost of risk for FY 2025 at 0.45%, a 13bps reduction YoY
- Return on equity at 10.7%, an increase of 39bps YoY
- Tier 1 ratio of 19.2% and Capital Adequacy Ratio (CAR) of 21.4%
- Liquidity Coverage Ratio (LCR) of 193.8%; Net Stable Funding Ratio (NSFR) of 126.0%

Riyadh, 02 February 2026 - BSF reported 18% net income growth year-on-year to ₩ 5,353 million. This was driven by a 10% rise in net interest income and a 4% increase in non-interest income and was further supported by a lower cost of risk and positive operating leverage. Net income for 4Q 2025 increased 13% year-on-year to ₩ 1,260 million but declined 7% sequentially due to higher operating expenses.

Total assets amounted to ₩ 309 billion as of 31 December 2025, a 5% rise year-on-year, mostly driven by 5% loan growth and a 13% expansion of the investment portfolio. Total customers' deposits increased by 5% year-on-year mainly from an increase in interest-bearing deposits.

Bader Alsalloom, Chief Executive Officer of BSF, said:

"BSF delivered steady progress in 2025, demonstrating the resilience of our business and the discipline of our execution. Net income increased by 18%, supported by 9% operating income growth, proactive risk management, and continued efficiency gains, which has also resulted in a lower cost-to-income ratio. Balance sheet growth was driven by deliberate funding and pricing actions aligned with our risk and liquidity objectives.

The successful execution of our previous strategy cycle has given BSF a solid operational and financial foundation. Looking ahead, we are pleased to be announcing our new 2030 strategy on 16 February, which will build on this foundation to deliver sustainable profitability, operational excellence, and an outstanding experience for our customers across the Kingdom"

Performance Highlights

Income Statement Highlights

Rs Mn	FY 2025	FY 2024	Δ%	4Q 2025	4Q 2024	Δ%
Net interest income	8,692	7,883	+10%	2,216	2,039	+9%
Non-interest income	1,845	1,774	+4%	406	533	-24%
Operating income	10,537	9,658	+9%	2,621	2,572	+2%
Operating expenses	(3,559)	(3,409)	+4%	(965)	(970)	-0%
Pre-impairment operating income	6,978	6,249	+12%	1,656	1,602	+3%
Impairment charge	(989)	(1,180)	-16%	(237)	(355)	-33%
Net income before zakat	5,989	5,069	+18%	1,419	1,247	+14%
Zakat	(636)	(525)	+21%	(160)	(130)	+23%
Net income	5,353	4,544	+18%	1,260	1,117	+13%
NIM	3.04%	3.04%	+0bps	2.97%	3.00%	-3bps
Cost to income ratio	33.8%	35.3%	-1.5ppts	36.8%	37.7%	-0.9ppts
Cost of risk	0.45%	0.58%	-13bps	0.49%	0.63%	-14bps
EPS	1.97	1.72	+15%	0.44	0.41	+8%
ROAE (total equity)*	10.7%	10.3%	+39bps	9.8%	9.5%	+31bps
ROAE (shareholder's equity)*	11.9%	11.2%	+64bps	10.4%	10.4%	-2bps
ROAA	1.76%	1.63%	+13bps	1.61%	1.54%	+8bps

*Note: *ROAE (total equity) is calculated using net profit and average total equity. ROAE (shareholders' equity) is calculated using profit attributable to shareholders and average shareholders' equity.*

Net income for FY 2025 improved 18% year-on-year to Rs 5,353 million from a 10% rise in interest income, a 4% increase in non-interest income and a 16% reduction in impairments, partly offset by a 4% increase in operating expenses. Quarterly net income fell 7% quarter-on-quarter, driven by elevated operating expenses.

Total operating income increased by 9% year-on-year to Rs 10,537 million for FY 2025. Net interest income rose by 10% to Rs 8,692 million, led by a 10% increase in average interest earning

assets on a stable net interest margin, while non-interest income increased by 4% year-on-year to ₦1,845 million, driven by higher investment-related gains. On a quarterly basis, total operating income rose 2% year-on-year as growth in net interest income was partly offset by lower non-interest income.

Operating expenses increased 4% year-on-year to ₦3,559 million in FY 2025 and rose 13% quarter-on-quarter, primarily driven by higher general and administrative expenses, reflecting increased year-end accruals across several cost categories and certain non-recurring items. The cost-to-income ratio improved by 152 basis points year-on-year to 33.8% for FY 2025 as revenue momentum more than offset cost pressures.

Prudent risk management led to a 16% year-on-year reduction in impairment charges to ₦989 million. Coupled with 5% loan growth, this drove a 13bps improvement in the cost of risk, bringing it down to 0.45% for FY 2025.

Balance Sheet Highlights

SAR Mn	4Q 2025	3Q 2025	Δ%	4Q 2024	Δ%
Cash & SAMA balances	10,931	13,008	-16%	10,921	+0%
Due from banks	3,817	9,734	-61%	5,016	-24%
Investments	68,682	65,820	+4%	60,820	+13%
Loans & advances	214,891	215,592	-0%	204,168	+5%
Other assets	10,685	10,792	-1%	12,382	-14%
Total assets	309,006	314,946	-2%	293,307	+5%
Due to banks, other FI & SAMA	12,885	29,469	-56%	32,307	-60%
Customers' deposits	195,219	185,868	+5%	185,118	+5%
Debt securities & term loans	38,877	36,116	+8%	15,518	+151%
Other liabilities	11,366	11,418	-0%	13,226	-14%
Total liabilities	258,346	262,871	-2%	246,169	+5%
Share capital	25,000	25,000	+0%	25,000	+0%
Retained earnings	5,388	6,926	-22%	4,510	+19%
Other	12,334	9,711	+27%	9,628	+28%
Equity attributable to shareholders	42,722	41,637	+3%	39,138	+9%
Tier 1 sukuk	7,938	10,438	-24%	8,000	-1%
Total equity	50,659	52,075	-3%	47,138	+7%
NPL ratio	0.97%	0.99%	-2bps	0.93%	+4bps
NPL coverage ratio	178.4%	174.5%	+3.9ppcts	181.7%	-3.3ppcts
T1 ratio	19.2%	19.6%	-40bps	18.9%	+28bps
CAR	21.4%	21.9%	-48bps	19.8%	+159bps
LCR	193.8%	160.4%	+33.4ppcts	162.2%	+31.6ppcts
NSFR	126.0%	120.0%	+6.0ppcts	113.0%	+13.0ppcts
LTD SAMA ratio	74.7%	77.5%	-2.8ppcts	83.6%	-8.9ppcts
Headline LTD Ratio	110.1%	116.0%	-5.9ppcts	110.3%	-0.2ppcts

Total assets as of 31 December 2025 amounted to ₩ 309,006 million, an increase of 5% from 31 December 2024. Loans and advances rose 5% year-on-year to ₩ 214,891 million, driven by both consumer and commercial lending.

The non-performing loans ratio increased by 4 basis points year-on-year to 0.97% as of 31 December 2025, as non-performing loans increased by 10% relative to 5% gross loan growth. The coverage of non-performing loans remained robust at the level of 178.4% as of 31 December 2025 relative to 181.7% at the start of the year.

The investment portfolio expanded by 13% year-on-year to ₩ 68,682 million.

Customers' deposits increased by 5% year-on-year due to an increase in interest-bearing deposits.

Debt securities and term loans rose 151% year-on-year, driven by multiple issuances during the year. Tier 1 Sukuk remained broadly flat year-on-year, as new issuances (USD 650 million and ₩ 2.5 billion) largely offset redemptions of ₩ 5 billion.

The bank's liquidity remained strong and comfortably within regulatory limits, with a liquidity coverage ratio of 193.8%, a net stable funding ratio of 126.0%, a SAMA regulatory loan-to-deposit ratio of 74.7%, and a headline loan-to-deposit ratio of 110.1%.

Operating Segment Highlights

Corporate Banking

Income Statement Highlights

₼ Mn	FY 2025	FY 2024	Δ%	4Q 2025	4Q 2024	Δ%
Net interest income	4,875	4,416	+10%	1,160	1,035	+12%
Fee & other income	590	534	+11%	119	110	+9%
Total operating income	5,465	4,950	+10%	1,279	1,145	+12%
Expenses	(888)	(892)	-0%	(229)	(258)	-11%
Pre-impairment operating income	4,577	4,058	+13%	1,050	887	+18%
Impairments	(745)	(920)	-19%	(175)	(284)	-38%
Net income before zakat	3,832	3,138	+22%	875	603	+45%
NIM	3.18%	3.05%	+13bps	2.99%	2.73%	+25bps
Cost to income ratio	16.3%	18.0%	-1.8ppt	17.9%	22.5%	-4.6ppt
Cost of risk	0.33%	0.56%	-24bps	0.20%	0.61%	-41bps

Balance Sheet Highlights

₼ Mn	4Q 2025	3Q 2025	Δ%	4Q 2024	Δ%
Loans & advances	153,249	154,595	-1%	151,428	+1%
Total assets	154,717	155,861	-1%	153,956	+0%
Customers' deposits	124,196	114,883	+8%	119,383	+4%
Total liabilities	125,994	116,324	+8%	120,747	+4%

Corporate reported 22% year-on-year growth in net income before zakat to ₼ 3,832 million. This resulted from 10% operating income growth to ₼ 5,465 million, further aided by rigorous cost control and lower impairment charges.

Total assets for the corporate segment were broadly stable in FY 2025 at ₼ 154,717 million. Corporate liabilities increased 4% year-on-year to ₼ 125,994 million largely due to a corresponding increase in deposits.

Retail Banking

Income Statement Highlights

₹ Mn	FY 2025	FY 2024	Δ%	4Q 2025	4Q 2024	Δ%
Net interest income	2,993	3,876	-23%	772	958	-19%
Fee & other income	36	157	-77%	(1)	54	-102%
Total operating income	3,029	4,032	-25%	771	1,012	-24%
Expenses	(1,935)	(1,863)	+4%	(537)	(527)	+2%
Pre-impairment operating income	1,094	2,169	-50%	233	485	-52%
Impairments	(238)	(250)	-5%	(58)	(64)	-10%
Net income before zakat	856	1,919	-55%	176	420	-58%
NIM	5.37%	8.24%	-288bps	5.14%	7.58%	-244bps
Cost to income ratio	63.9%	46.2%	+17.7ppcts	69.7%	52.1%	+17.6ppcts
Cost of risk	0.77%	0.67%	+10bps	0.82%	0.68%	+14bps

Balance Sheet Highlights

₹ Mn	4Q 2025	3Q 2025	Δ%	4Q 2024	Δ%
Loans & advances	59,854	59,352	+1%	50,971	+17%
Total assets	61,447	61,215	+0%	53,008	+16%
Customers' deposits	71,024	70,985	+0%	65,735	+8%
Total liabilities	73,056	73,711	-1%	66,659	+10%

Retail net income before zakat for FY 2025 decreased 55% year-on-year to ₹ 856 million, mainly due to a 25% drop in operating income driven by lower net interest income.

The cost-to-income ratio increased by 17.7 ppts year-on-year, with expenses up 4% against the decline in operating income.

Total retail assets increased by 16% year-on-year to ₹ 61,447 million from 17% growth in retail loans. Total liabilities increased by 10% in FY 2025 to ₹ 73,056 million, with an 8% rise in customers' deposits.

Treasury

Income Statement Highlights

₦ Mn	FY 2025	FY 2024	Δ%	4Q 2025	4Q 2024	Δ%
Net interest income	583	(576)	+201%	222	2	+13917%
Fee & other income	749	702	+7%	133	269	-50%
Total operating income	1,332	127	+952%	355	270	+31%
Expenses	(425)	(390)	+9%	(112)	(116)	-4%
Pre-impairment operating income	907	(263)	+445%	244	155	+58%
Impairments	(6)	(10)	-38%	(4)	(7)	-48%
Net income before zakat	901	(273)	+430%	240	147	+63%

Balance Sheet Highlights

₦ Mn	4Q 2025	3Q 2025	Δ%	4Q 2024	Δ%
Investments	68,682	65,820	+4%	60,820	+13%
Total assets	89,434	95,090	-6%	83,628	+7%
Total liabilities	57,691	72,004	-20%	57,869	-0%

Treasury reported net income before zakat of ₦ 901 million for FY 2025, compared to a loss of ₦ 273 million in FY 2024. This improvement was driven by an increase in operating income to ₦ 1,332 million, resulting from a significant turnaround in net interest income and 7% growth in fee and other income.

Treasury assets increased by 7% year-on-year during FY 2025 from 13% growth in the investment portfolio, while liabilities stayed broadly flat.

Investment Banking and Brokerage

Income Statement Highlights

₦ Mn	FY 2025	FY 2024	Δ%	4Q 2025	4Q 2024	Δ%
Net interest income	240	167	+44%	62	45	+39%
Fee & other income	470	382	+23%	154	100	+54%
Total operating income	710	549	+29%	216	145	+49%
Expenses	(311)	(264)	+18%	(88)	(69)	+27%
Net income before zakat	399	286	+40%	129	76	+69%
Brokerage volume	74,051	110,008	-33%	14,324	22,047	-35%
Cost to income ratio	43.8%	48.0%	-4.2ppcts	40.5%	47.4%	-6.9ppcts

Balance Sheet Highlights

₹ Mn	4Q 2025	3Q 2025	Δ%	4Q 2024	Δ%
AUM	30,971	33,499	-8%	30,494	+2%
Loans & advances	1,788	1,644	+9%	1,769	+1%
Total assets	3,408	2,780	+23%	2,714	+26%
Total liabilities	1,606	832	+93%	894	+80%

The Investment Banking and Brokerage segment registered a 40% year-on-year improvement in net income before zakat to ₹ 399 million for FY 2025. This was driven by 29% growth in operating income, due to increased net interest income and fee income.

Outlook

Saudi Arabia's economic prospects remain generally favorable, supported by the ongoing implementation of Vision 2030 and continued efforts to expand the non-oil sectors. Activity across key industries — including tourism, construction, retail, and financial services — continues to expand, driven by steady policy support and investment momentum. However, global developments such as increasing trade frictions and declining oil price have added a layer of external uncertainty that could impact the operating environment in the near term.

Amid this dynamic landscape, the Bank is maintaining a disciplined and flexible approach, enabling us to navigate evolving market conditions while remaining focused on client delivery and growth. With a strong foundation due to the successful execution of the bank's 2021-25 strategy, and a clearly defined 2030 strategy to be announced in February 2026, we are confident in our ability to generate sustainable results and deliver long-term value to our shareholders for the coming years.

Additional Information

The FY 2025 financial statements, earnings release, earnings presentation, investor presentation and financial data supplement will be available on the website of BSF at:

[BSF IR Website](#)

[Financial Disclosures](#)

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