



2018 Results Presentation



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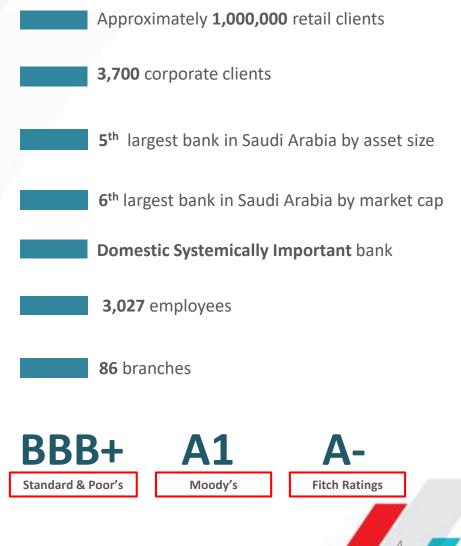


BSF at a glance



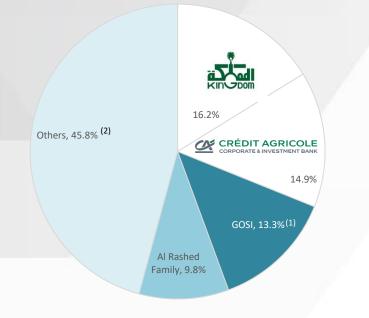
- Established in 1977 a combination of Saudi interests and Banque Indosuez (initially settled through Banque de l'Indochine in 1948)
- Universal bank model:
 - Corporate DNA (89% of loan book and prominent market franchise with ~12% market share)
 - Growing retail book
- Focus on domestic market (93% of Balance Sheet)
- Offer the full array of both conventional and Islamic banking services & products





BSF Share Profile

Shareholding Structure



- (1) General Organization for Social Insurance
- (2) Including Shareholders holding less than 5%
- (3) As on 31 December 2018
- (4) As on 1st of January 2019



Share Profile Overview

- Listed on Saudi Arabia's Stock Exchange ("Tadawul")
- Symbol: BSFR
- Number of shares issued: 1,205 million
- Market cap (3): SAR 37.8Bn (USD 10.1Bn)
- BSF market cap to Saudi banking industry: 6.11%
- BSF market cap to Saudi Stock Market: 2.0%
- Foreign Ownership Limit: 49%

Shareholding Structure (4)	Member Names			
KINGDOM HOLDING	Talal Ibrahim Al-Maiman			
CACIB	Jacques Prost			
GOSI	Mazin Al-Romaih (Chairman)			
AL-RASHED Family	Abdulrahman Al-Rashed			
AL-ISSA Family	Bader Al-Issa			
AL-OMRAN Family	Khalid Al-Omran			
AL-MUTABAGANI Family	Khalid Mutabagani			
Others	Ghazi Al-Rawi Abdullatif Al-Othman Rayan Fayez – MD & CEO			



2018 Results: Key points

Balance

Sheet

Income

Statement



- **Balance sheet** declined (-1.4% YoY). Total assets of SAR 190Bn with lower interbank lending (-15.0% YoY) and cash & central bank balances (-6.6% YoY). On the other hand the investment portfolio increased (+12.0% YoY).
- Net loans decreased by SAR 1.3Bn or (-1.1% YoY), caused by lower overdraft and commercial loans by SAR 2.8Bn or (-2.5% YoY) due to the subdued growth in the corporate sector. The decline in corporate loans was partially offset by the growth of retail banking net loans by SAR 1.5Bn or (+12.2% YoY) with a strong focus on gaining market share in home loans.

• Total customer deposits at SAR 148.4Bn declined by (-1.7% YoY). NCBD / CBD mix at 49% / 51% vs 57% / 43% in 2017.

- Solid **revenues** of SAR 6.8Bn (+3.4% YoY) driven by net interest income offsetting lower fee income.
- Net Interest Income grew by (+6.7% YoY) as Net Interest Margin has been gradually widening helped by interest rate rises and asset price optimization. NIM at 2.7% and Return on Credit RWA at 3.0% are on a positive trend.
- Non-Interest Income down by (-5.0% YoY) mainly due to lower income from derivative trading activities as well as lower business volumes in trade finance, brokerage and project finance.
- **Operating expenses** down (-4.0% YoY) as initiatives were taken to reduce cost and increase efficiencies. **Cost to income ratio** went down to 33.7% vs 36.3% in 2017.
- Net Operating Income before provision up by (+7.6% YoY) driven by the higher revenues and lower expenses.
 - Business Segment results: Steady improvement in performance of retail banking with revenues and net income respectively up by (+12.8% YoY) and by (+91.8% YoY). Corporate banking revenues increased by (+3.1% YoY) while corporate banking operating income increased by (+2.1% YoY) which was offset by higher impairment charges (+92.5% YoY) causing a decrease in net income by (-23.1% YoY).
 - Net income of SAR 3,307Mn (-6.4% YoY) compared to SAR 3,532M for 2017 driven by the impact of higher impairment charges.
- Asset Quality Capital & Liquidity Liquidity Liquidity Asset Quality Capital Asset Well positioned loan-to-deposit ratio at 80% providing ample room for future asset growth.

Balance Sheet Highlights



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SAR Mn	2015			2018	Y/Y	Composition of BSF assets
Balance Sheet						
Total Assets	183,724	203,429	192,929	190,201	-1.4%	63.4%
Loans and Advances	123,769	129,458	121,940	120,632	-1.1%	
Customer deposits - which include:	141,852	158,458	150,954	148,368	-1.7%	
Non commisssion bearing deposits	94,009	92,167	85,808	72,138	-15.9%	
Commission bearing deposits	47,843	66,291	65,147	76,230	17.0%	1.3%
Total Equity	27,484	29,699	31,661	30,812	-2.7%	1.0% 8.4%
Key Ratios						
NPL / Gross loans	0.90%	1.29%	2.73%	2.91%	0.18%	Loans and advances, netInvestments, net
Coverage ratio	207.0%	176.0%	100.1%	112.0%	11.90%	Due from banks and other financial institutions
Cost of risk	0.15%	0.59%	0.51%	0.96%	0.45%	Cash and balances with SAMAPositive fair value derivative
Loans / Deposits	83.3%	78.4%	79.7%	80.2%	0.52%	Other assets

- Loans and deposits trend: Net loans declined by (-1.1% YoY), net retail loans increased by (+12.2% YoY) while net overdraft and commercial loans declined by (-2.5% YoY).
- Deposits decline by (-1.7% YoY), decline of Non-Commissioned Bearing Deposits was compensated by time deposits.
- Asset quality trend: NPL to gross loans increased by (+0.18% YoY), coverage ratio improved by (+11.9% YoY) and cost of risk increased by (+0.45% YoY).

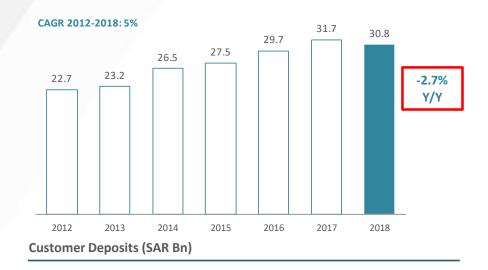
Balance Sheet Highlights

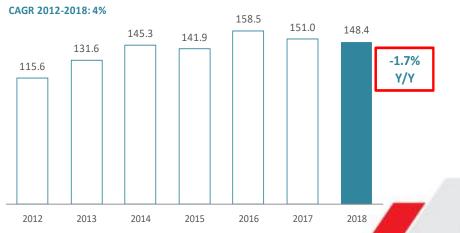




CAGR 2012-2018: 3% 129.5 123.8 121.9 120.6 116.5 111.3 102.8 -1.1% Y/Y 2012 2013 2014 2015 2016 2017 2018

Total Equity (SAR Bn)





Total Assets (SAR Bn)

Income Statement Highlights

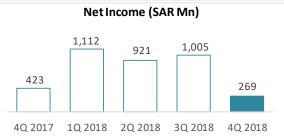


SAR Mn	2015	2016	2017	2018	Y/Y		Net Interest
Net interest income	4,055	4,256	4,700	5,017	6.7%		1,256
Non-interest income	2,236	2,144	1,876	1,782	-5.0%	1,214	
Revenues	6,291	6,400	6,576	6,799	3.4%		
Share in earnings of associates	7	7	8	3	-66.6%	4Q 2017	1Q 2018 20
Operating expenses	2,093	2,149	2,387	2,291	-4.0%		Revenue
Net operating income	4,198	4,251	4,189	4,508	7.6%		1,744
Impairment charges	170	747	665	1,203	81.0%	1,620	1
Net Income	4,036	3,510	3,532	3,307	-6.4%		
Key Ratios						4Q 2017	1Q 2018 20
Cost to revenue ratio	33.3%	33.6%	36.3%	33.7%	-2.60%		NetInco
ROE	14.7%	11.8%	11.2%	10.7%	-0.47%		1,112
ROA	2.2%	1.7%	1.8%	1.7%	-0.06%	423	
NIM	2.2%	2.3%	2.4%	2.7%	0.28%		
Net interest / Avg Credit Risk Assets	2.4%	2.4%	2.7%	3.0%	0.32%	4Q 2017	1Q 2018 20

Net Interest Income (SAR Mn)







- Net interest income increased by (+6.7% YoY). Improvement of NIMs compensated for the decline of non-interest income (-5.0% YoY).
- Gross operating income increased by (+7.6% YoY) due to increase in revenue by (+3.4% YoY) and decline in operating expenses by (-4.0% YoY).
- Net income down (-6.4% YoY) impacted by higher impairment charges.

Segmental Performances (by business)



Of Bank revenues

Corporate Banking					
In SAR Mn	2015	2016	2017	2018	YoY %
Total Assets	110,466	116,505	107,093	102,523	-4.3%
Revenues	3,058	3,103	3,001	3,093	3.1%
Operating expenses	576	598	580	621	7.1%
Impairment charges	144	689	527	1,014	92.5%
Net Income	2,338	1,816	1,894	1,457	-23.1%

- Corporate assets declined by (-4.3% YoY) as lending growth in the corporate sector remains subdued.
- 2018 Revenues increased by (+3.1% YoY) driven by an improvement in margins compensating for lower fee income.
- 2018 Bottom line was lower by (-23.1% YoY) due to higher provisioning charges and operating expenses.



Segmental Performances (by business)



Of Bank revenues

26%

Retail Banking					
In SAR Mn	2015	2016	2017	2018	YoY %
Total Assets	15,978	16,500	17,791	19,764	11.1%
Revenues	1,506	1,491	1,553	1,751	12.8%
Operating expenses	1,050	1,110	1,170	1,115	-4.7%
Impairment charges	37	80	134	158	18.0%
Net Income	419	302	249	478	91.8%

- Retail assets were up by (+ 11.1% YoY) due to strong growth in mortgage lending.
- 2018 Revenues grew (+12.8% YoY).
- 2018 net income increased by (+91.8% YoY) driven by higher revenues and lower operating expenses.



Segmental Performances (by business)

Global Markets and ALM

In SAR Mn	2015	2016	2017	2018	YoY %
Total Assets	55,694	69,346	66,836	66,580	-0.4%
Revenues	1,406	1,531	1,759	1,677	-4.7%
Operating expenses	251	246	474	380	-19.8%
Impairment charges	-	-	4	30	763.9%
Share in associate	7	7	8	3	-68.4%
NetIncome	1,162	1,291	1,293	1,269	-1.8%

Investment Banking and Brokerage

In SAR Mn	2015	2016	2017	2018	YoY %
Total Assets	1,587	1,077	1,208	1,335	10.5%
Revenues	321	275	264	278	5.3%
Operating expenses	204	174	167	174	4.5%
Net Income	117	101	96	104	7.8%

Of Bank revenues

25%

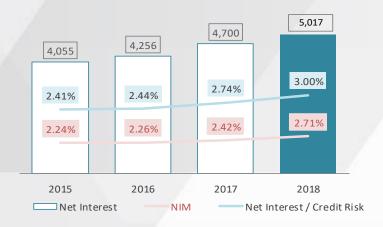
4%

Of Bank revenues

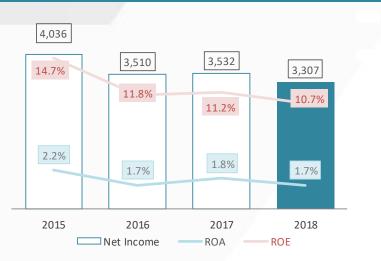
Profitability & Efficiency



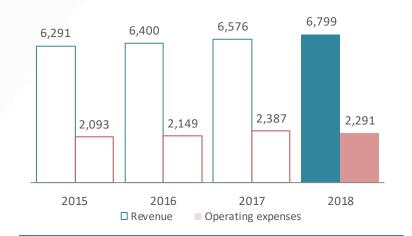


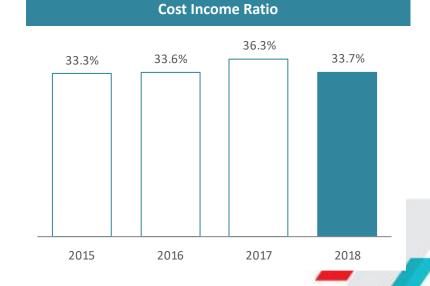


Net Income (SAR Mn)



Revenue (excluding associates) & Operating Expense (SAR Mn)

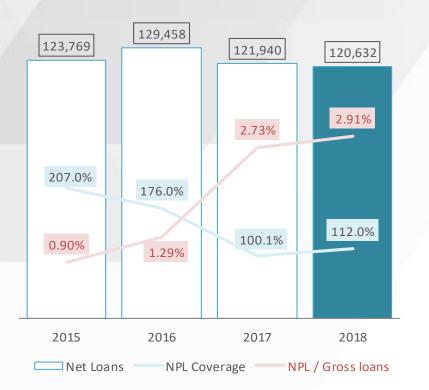




Loan Portfolio Breakdown



Net Loans, NPL & Coverage Ratios (SAR Mn)

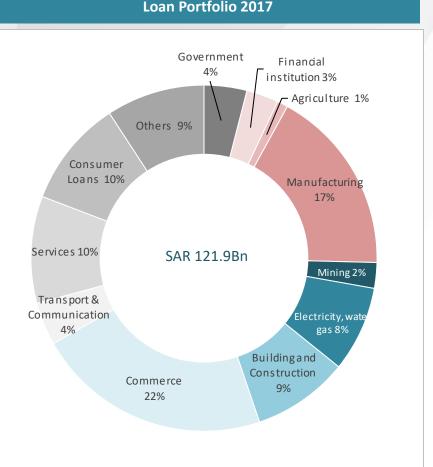


Cost of Risk, Total Impairment Charge (SAR Mn)

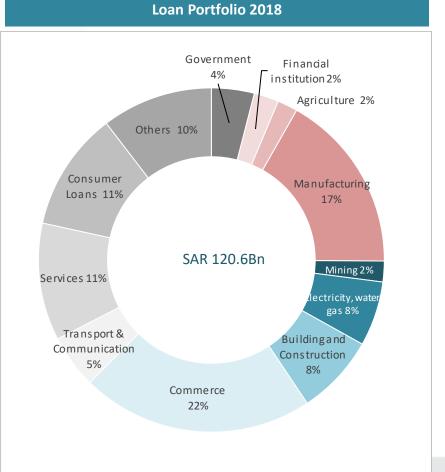


Loan Portfolio Breakdown





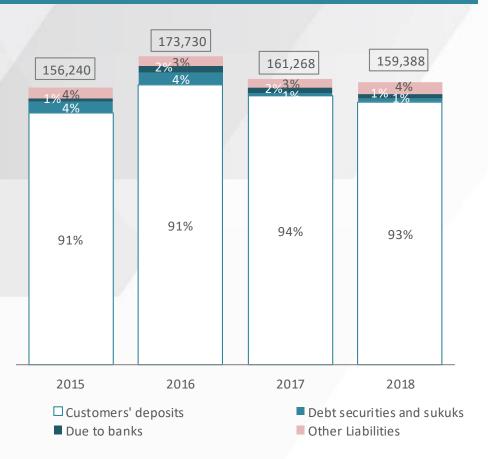




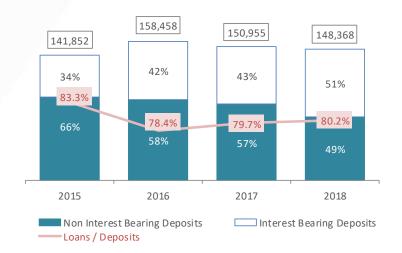
Funding Mix



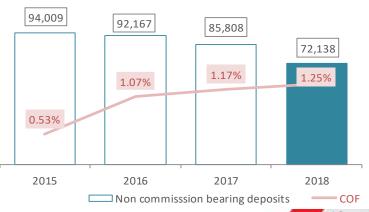




Customer Deposit Breakdown (SAR Mn)



Non-Interest Deposits and COF (SAR Mn)



Capital Adequacy Ratio





Comfortable capital position: Maintaining strong CAR at 19.77% after zakat settlement- solid Tier-1 with solid internal capital generation capacity





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Thank You



بتسك الإسبتيتاز

Banque of Excellence

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