



2018 Results Presentation



Disclaimer



This presentation is being provided to you for general information purposes. The information contained in the presentation has been obtained from sources believed by Banque Saudi Fransi ("BSF") to be up to date, correct and reliable, but BSF does not make any representation or warranty, express or implied, with respect to the fairness, correctness, accuracy reasonableness or completeness of the information and opinions.

The information provided does not constitute or form part of any legal advice or legal opinion. No advisory, fiduciary or other relationship is created between BSF and you or any person accessing or otherwise using any information of the presentation provided, nor does it constitute an offer or invitation to sell or issue, or any solicitation of any offer to purchase or subscribe for, securities nor should it or any part of it nor the fact of its distribution form the basis of, or be relied on in connection with, any contract or investment decision in relation thereto. **It is not a recommendation by BSF to purchase securities**. Before using the information provided, you should seek your own independent advice in relation to any investment, financial, legal, Shariah, tax, accounting or regulatory issues discussed **and the presentation should not be construed as constituting tax, investment or legal advice**. Analyses and opinions contained herein may be based on assumptions that if altered can change the analyses or opinions expressed. Nothing contained herein shall constitute any representation or warranty as to future performance of any financial instrument, credit, currency, rate or other market or economic measure. Furthermore, past performance is not necessarily indicative of future results. BSF and any of its directors, officers, suppliers, agents and employees disclaim liability and will not be liable for any loss, damages, actions or course of actions arising out of or in connection with using of, or reliance on, this presentation.

Any opinion, estimate or projection in this presentation constitutes an opinion, estimate or projection as of the date of this presentation, and there can be no assurance that future results will be consistent with any such opinion, estimate or projection. There is no obligation to update, modify or amend this communication or to otherwise notify the Recipient if information, opinion, projection, forecast or estimate set forth herein, changes or subsequently becomes inaccurate. The information in this presentation is subject to change without notice, it may be incomplete or condensed, and it may not contain all material information concerning BSF.

This document has been furnished to you solely for your information. It is not intended for distribution to the press or other media and may not be reproduced or redistributed by mail, facsimile, electronic or computer transmission or by any other means to any other person. By accepting this document you agree to be bound by the limitations set out in this disclaimer.

The distribution of this document in other jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about, and observe, any such restrictions.

You understand the in order to be eligible to view the Information, you must be a "sophisticated investor" within the meaning of the Offers of Securities Regulations issued by the Capital Market Authority of the Kingdom of Saudi Arabia and should have (alone or with a financial advisor) the expertise to evaluate the performance of securities under changing conditions. The costs of such an evaluation will be of your account.

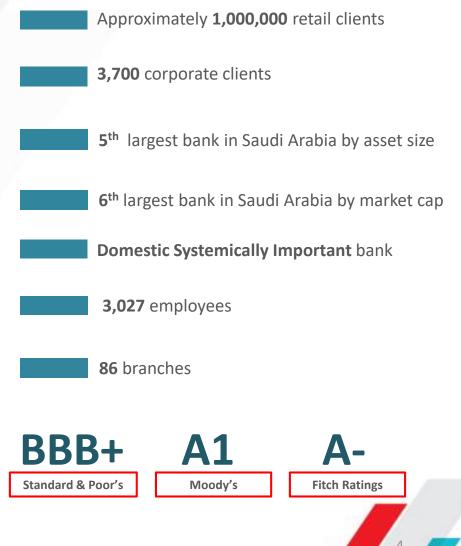


BSF at a glance



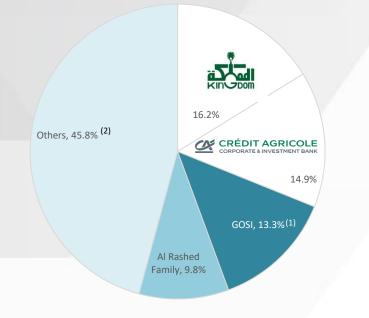
- Established in 1977 a combination of Saudi interests and Banque Indosuez (initially settled through Banque de l'Indochine in 1948)
- Universal bank model:
 - Corporate DNA (89% of loan book and prominent market franchise with ~12% market share)
 - Growing retail book
- Focus on domestic market (93% of Balance Sheet)
- Offer the full array of both conventional and Islamic banking services & products





BSF Share Profile

Shareholding Structure



- (1) General Organization for Social Insurance
- (2) Including Shareholders holding less than 5%
- (3) As on 31 December 2018
- (4) As on 1st of January 2019



Share Profile Overview

- Listed on Saudi Arabia's Stock Exchange ("Tadawul")
- Symbol: BSFR
- Number of shares issued: 1,205 million
- Market cap (3): SAR 37.8Bn (USD 10.1Bn)
- BSF market cap to Saudi banking industry: 6.11%
- BSF market cap to Saudi Stock Market: 2.0%
- Foreign Ownership Limit: 49%

Shareholding Structure (4)	Member Names			
KINGDOM HOLDING	Talal Ibrahim Al-Maiman			
CACIB	Jacques Prost			
GOSI	Mazin Al-Romaih (Chairman)			
AL-RASHED Family	Abdulrahman Al-Rashed			
AL-ISSA Family	Bader Al-Issa			
AL-OMRAN Family	Khalid Al-Omran			
AL-MUTABAGANI Family	Khalid Mutabagani			
Others	Ghazi Al-Rawi Abdullatif Al-Othman Rayan Fayez – MD & CEO			



2018 Results: Key points

Balance

Sheet

Income

Statement



- **Balance sheet** declined (-1.4% YoY). Total assets of SAR 190Bn with lower interbank lending (-15.0% YoY) and cash & central bank balances (-6.6% YoY). On the other hand the investment portfolio increased (+12.0% YoY).
- Net loans decreased by SAR 1.3Bn or (-1.1% YoY), caused by lower overdraft and commercial loans by SAR 2.8Bn or (-2.5% YoY) due to the subdued growth in the corporate sector. The decline in corporate loans was partially offset by the growth of retail banking net loans by SAR 1.5Bn or (+12.2% YoY) with a strong focus on gaining market share in home loans.

• Total customer deposits at SAR 148.4Bn declined by (-1.7% YoY). NCBD / CBD mix at 49% / 51% vs 57% / 43% in 2017.

- Solid **revenues** of SAR 6.8Bn (+3.4% YoY) driven by net interest income offsetting lower fee income.
- Net Interest Income grew by (+6.7% YoY) as Net Interest Margin has been gradually widening helped by interest rate rises and asset price optimization. NIM at 2.7% and Return on Credit RWA at 3.0% are on a positive trend.
- Non-Interest Income down by (-5.0% YoY) mainly due to lower income from derivative trading activities as well as lower business volumes in trade finance, brokerage and project finance.
- **Operating expenses** down (-4.0% YoY) as initiatives were taken to reduce cost and increase efficiencies. **Cost to income ratio** went down to 33.7% vs 36.3% in 2017.
- Net Operating Income before provision up by (+7.6% YoY) driven by the higher revenues and lower expenses.
 - Business Segment results: Steady improvement in performance of retail banking with revenues and net income respectively up by (+12.8% YoY) and by (+91.8% YoY). Corporate banking revenues increased by (+3.1% YoY) while corporate banking operating income increased by (+2.1% YoY) which was offset by higher impairment charges (+92.5% YoY) causing a decrease in net income by (-23.1% YoY).
 - Net income of SAR 3,307Mn (-6.4% YoY) compared to SAR 3,532M for 2017 driven by the impact of higher impairment charges.
- Asset Quality Capital & Liquidity Liquidity Liquidity Asset Quality Capital Asset Well positioned loan-to-deposit ratio at 80% providing ample room for future asset growth.

Balance Sheet Highlights

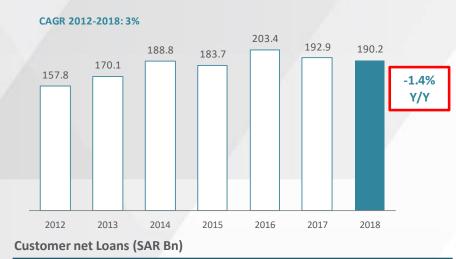


						_
SAR Mn	2015			2018	Y/Y	Composition of BSF assets
Balance Sheet						
Total Assets	183,724	203,429	192,929	190,201	-1.4%	63.4%
Loans and Advances	123,769	129,458	121,940	120,632	-1.1%	
Customer deposits - which include:	141,852	158,458	150,954	148,368	-1.7%	
Non commisssion bearing deposits	94,009	92,167	85,808	72,138	-15.9%	
Commission bearing deposits	47,843	66,291	65,147	76,230	17.0%	1.3%
Total Equity	27,484	29,699	31,661	30,812	-2.7%	1.0% 8.4%
Key Ratios						
NPL / Gross loans	0.90%	1.29%	2.73%	2.91%	0.18%	Loans and advances, netInvestments, net
Coverage ratio	207.0%	176.0%	100.1%	112.0%	11.90%	Due from banks and other financial institutions
Cost of risk	0.15%	0.59%	0.51%	0.96%	0.45%	Cash and balances with SAMAPositive fair value derivative
Loans / Deposits	83.3%	78.4%	79.7%	80.2%	0.52%	Other assets

- Loans and deposits trend: Net loans declined by (-1.1% YoY), net retail loans increased by (+12.2% YoY) while net overdraft and commercial loans declined by (-2.5% YoY).
- Deposits decline by (-1.7% YoY), decline of Non-Commissioned Bearing Deposits was compensated by time deposits.
- Asset quality trend: NPL to gross loans increased by (+0.18% YoY), coverage ratio improved by (+11.9% YoY) and cost of risk increased by (+0.45% YoY).

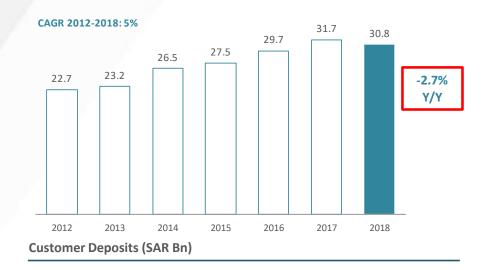
Balance Sheet Highlights

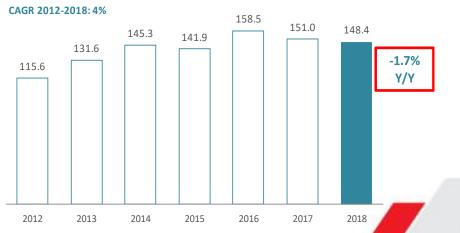




CAGR 2012-2018: 3% 129.5 123.8 121.9 120.6 116.5 111.3 102.8 -1.1% Y/Y 2012 2013 2014 2015 2016 2017 2018

Total Equity (SAR Bn)





Total Assets (SAR Bn)

Income Statement Highlights

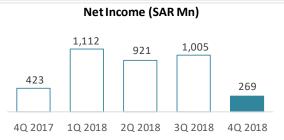


SAR Mn	2015	2016	2017	2018	Y/Y		Net Interest
Net interest income	4,055	4,256	4,700	5,017	6.7%		1,256
Non-interest income	2,236	2,144	1,876	1,782	-5.0%	1,214	
Revenues	6,291	6,400	6,576	6,799	3.4%		
Share in earnings of associates	7	7	8	3	-66.6%	4Q 2017	1Q 2018 20
Operating expenses	2,093	2,149	2,387	2,291	-4.0%		Revenue
Net operating income	4,198	4,251	4,189	4,508	7.6%		1,744
Impairment charges	170	747	665	1,203	81.0%	1,620	1
Net Income	4,036	3,510	3,532	3,307	-6.4%		
Key Ratios						4Q 2017	1Q 2018 20
Cost to revenue ratio	33.3%	33.6%	36.3%	33.7%	-2.60%		NetInco
ROE	14.7%	11.8%	11.2%	10.7%	-0.47%		1,112
ROA	2.2%	1.7%	1.8%	1.7%	-0.06%	423	
NIM	2.2%	2.3%	2.4%	2.7%	0.28%		
Net interest / Avg Credit Risk Assets	2.4%	2.4%	2.7%	3.0%	0.32%	4Q 2017	1Q 2018 20

Net Interest Income (SAR Mn)







- Net interest income increased by (+6.7% YoY). Improvement of NIMs compensated for the decline of non-interest income (-5.0% YoY).
- Gross operating income increased by (+7.6% YoY) due to increase in revenue by (+3.4% YoY) and decline in operating expenses by (-4.0% YoY).
- Net income down (-6.4% YoY) impacted by higher impairment charges.

Segmental Performances (by business)



Of Bank revenues

Corporate Banking					
In SAR Mn	2015	2016	2017	2018	YoY %
Total Assets	110,466	116,505	107,093	102,523	-4.3%
Revenues	3,058	3,103	3,001	3,093	3.1%
Operating expenses	576	598	580	621	7.1%
Impairment charges	144	689	527	1,014	92.5%
Net Income	2,338	1,816	1,894	1,457	-23.1%

- Corporate assets declined by (-4.3% YoY) as lending growth in the corporate sector remains subdued.
- 2018 Revenues increased by (+3.1% YoY) driven by an improvement in margins compensating for lower fee income.
- 2018 Bottom line was lower by (-23.1% YoY) due to higher provisioning charges and operating expenses.



Segmental Performances (by business)



Of Bank revenues

26%

Retail Banking					
In SAR Mn	2015	2016	2017	2018	YoY %
Total Assets	15,978	16,500	17,791	19,764	11.1%
Revenues	1,506	1,491	1,553	1,751	12.8%
Operating expenses	1,050	1,110	1,170	1,115	-4.7%
Impairment charges	37	80	134	158	18.0%
Net Income	419	302	249	478	91.8%

- Retail assets were up by (+ 11.1% YoY) due to strong growth in mortgage lending.
- 2018 Revenues grew (+12.8% YoY).
- 2018 net income increased by (+91.8% YoY) driven by higher revenues and lower operating expenses.



Segmental Performances (by business)

Global Markets and ALM

In SAR Mn	2015	2016	2017	2018	YoY %
Total Assets	55,694	69,346	66,836	66,580	-0.4%
Revenues	1,406	1,531	1,759	1,677	-4.7%
Operating expenses	251	246	474	380	-19.8%
Impairment charges	-	-	4	30	763.9%
Share in associate	7	7	8	3	-68.4%
NetIncome	1,162	1,291	1,293	1,269	-1.8%

Investment Banking and Brokerage

In SAR Mn	2015	2016	2017	2018	YoY %
Total Assets	1,587	1,077	1,208	1,335	10.5%
Revenues	321	275	264	278	5.3%
Operating expenses	204	174	167	174	4.5%
Net Income	117	101	96	104	7.8%

Of Bank revenues

25%

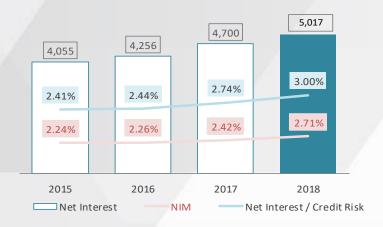
4%

Of Bank revenues

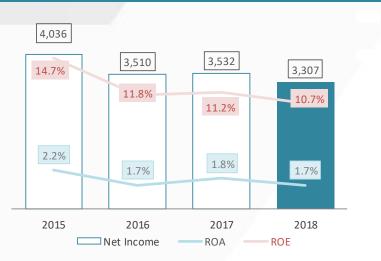
Profitability & Efficiency





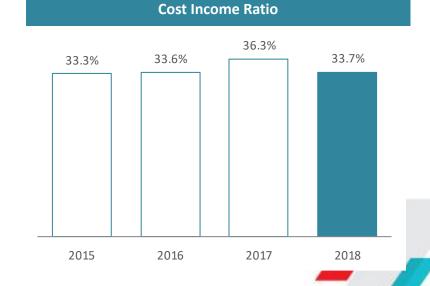


Net Income (SAR Mn)



Revenue (excluding associates) & Operating Expense (SAR Mn)

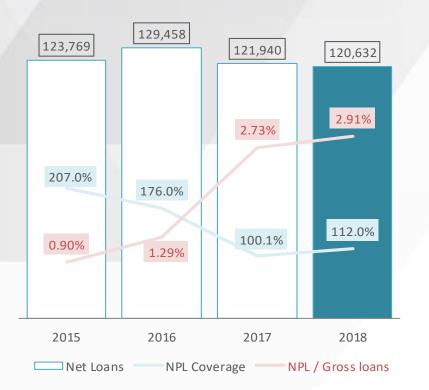




Loan Portfolio Breakdown



Net Loans, NPL & Coverage Ratios (SAR Mn)

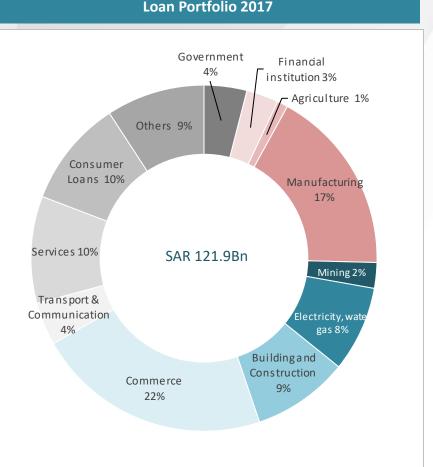


Cost of Risk, Total Impairment Charge (SAR Mn)

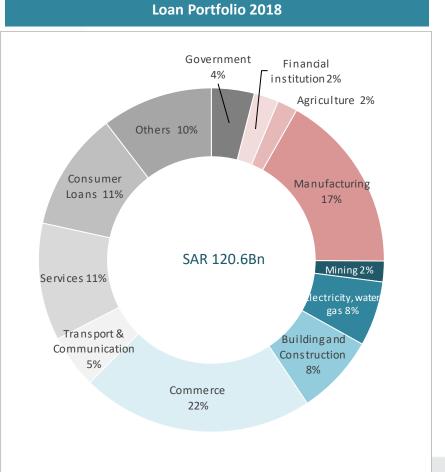


Loan Portfolio Breakdown





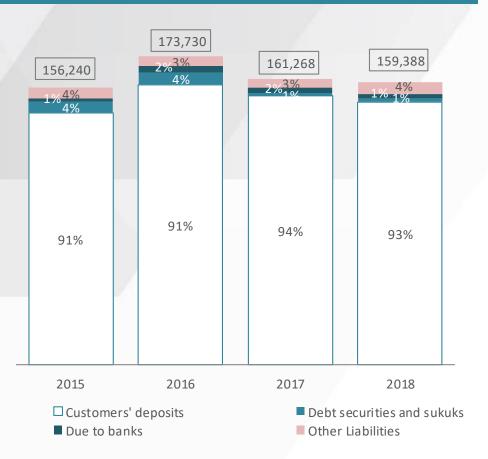




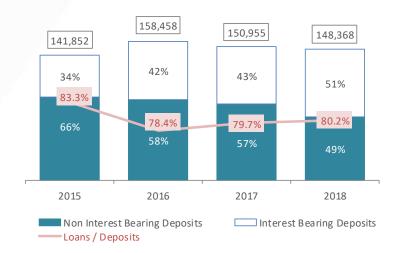
Funding Mix



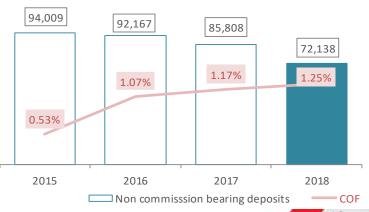




Customer Deposit Breakdown (SAR Mn)

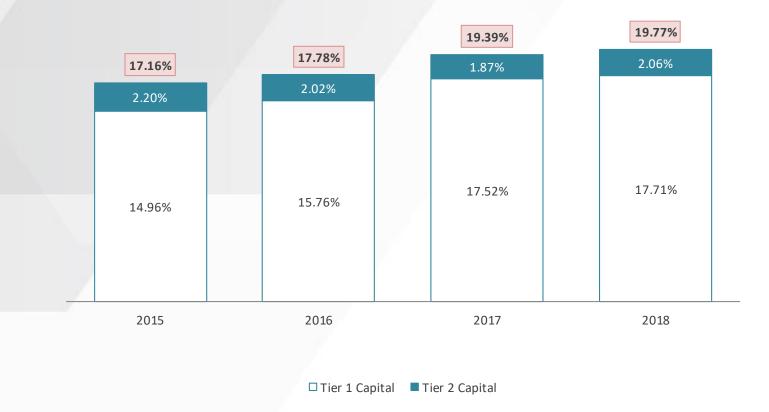


Non-Interest Deposits and COF (SAR Mn)



Capital Adequacy Ratio





Comfortable capital position: Maintaining strong CAR at 19.77% after zakat settlement- solid Tier-1 with solid internal capital generation capacity





18

Thank You



بتسك الإسبتيتاز

Banque of Excellence

Adel Mallawi Chief Financial Officer

Farid Charane Head of Strategy and Financial Support

Abeer Alblali Investors Relations Officer

Banque Saudi Fransi 7569 Al Madhar - Al Murabba Unit No.:2 Riyadh 12624 - 2722 Kingdom of Saudi Arabia

> 800 124 0006 | alfransi.com.sa f 19 in 🛛 🗖

sted by I Internal Communication - 2018